

DISPOSITION FORM**SECRET** ✓

FILE NO.

SUBJECT

Digest of Staff Conference, 15 December 1953

TO Chiefs of Offices and
Staff Divisions

FROM c/s

DATE 16 Dec. 1953 COMMENT NO. 1

1. CHIEF OF STAFF

a. Advised that the monthly briefing scheduled at the AHS Theater is to be given by Colonel Weeks on "The Office of Exploitation" and will be followed by remarks by the Director.

b. Noted that 15 December 1953 marks the death of the RESTRICTED and SECURITY INFORMATION Classifications, and that proper preparations have been made to preclude any embarrassment to the Agency from this change.

c. Reported that all of the Schedule A utilities for the new Fort Meade site were disapproved and returned for a re-advertising of bids, and it is now estimated that this action will delay occupancy of the barrack buildings until 1 January 1955.

2. PRODUCTION

Stated that a deadline for PROD of 1 February 1954 has been set for the movement of the scrambler tape unit from AHS to NSS, and requested the fullest cooperation of all concerned to expedite this extremely important change of location for this activity.

3. RESEARCH AND DEVELOPMENT

a. Informed that two meetings have been arranged for Mr. Reynolds, SEC, one at NSS and the other at AHS, to provide him with an opportunity to present security problems from the "Security" point of view; also will afford an equal opportunity for Agency employees to clarify points of security in which they are in doubt.

b. Mentioned that NSA Engineer representatives, on a recent trip to Teletype, received a copy of the proposed production schedule for the AFSAM 47 and 47B equipments in both the manufacture and final assembly stage from June 1954 through June 1956.

4. COMPTROLLER

Advised that tentative approval has been received for NSA to establish a limited Disbursing Office to be operational 1 February 1954 to handle travel and commercial accounts amounting to approximately \$4,000,000 monthly.

5. ADJUTANT GENERAL

Informed that references to Public Law 513, as Section 46, 46A, and 46B of

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Title 50, USC, is now in error as PL-513 and has been placed into Title 18 USC, Criminal Code, Section 798. Stated that instructions clarifying this change would be forthcoming.

6. LOGISTICS

Announced that the first NSA Supply Catalog would be distributed this week.

7. COMMUNICATIONS

Remarked that Mr. Bodkin, a communications expert of Bell Telephone Company, had been borrowed by the Secretary of Defense, Mr. Wilson, to study military communications of the Armed Forces. Noted that Colonel Wayne Jefferson has the job of investigating communications material procurement and employment, and that NSA might expect a visit from these two men in the future.

8. COMMUNICATIONS SECURITY

a. Discussed the demonstration of the AFSAX 504, Low Echelon Portable Cifax, over 6 miles of wire at Quantico for the Marine Corps proved to be highly satisfactory and that results obtained were equal to straight facsimile transmission.

b. Reported that the AFSAY 804-X4, Low Echelon On-Line Equipment, has been tested by CIA in anticipation of installing the equipment on telephone circuits between Secretary of State and CIA.

9. DEPUTY CHIEF OF STAFF/PLANS

Announced that USCIB Directives 6, 9, and 12, which were matters of some urgency, have been revised and incorporated in a single directive requiring a vote by 23 December 1953.

10. TRAINING

Stated that 27 of the Agency's most qualified personnel have attended 15 of the lectures given under the auspices of the Industrial College.

11. SECURITY

Reported that as a result of a recent mishandling and improper reporting of a plane crash in Iceland, SEC and State Department Courier Service were conferring to develop a plan for improved methods of reporting and expediting investigations of plane crashes when classified material is involved.

12. TECHNICAL DIVISION

Advised that State Department Foreign Publications staff has been seriously reduced again and that this reduction will adversely affect our ability to purchase books abroad.

13. EXPLOITATION

a. Stated that a recent development in T/A procedures concerning a major target element in the Far East could prove to be an extremely valuable aid to us in our T/A efforts. Reported that G-2, DA, had been briefed on this newly developed capability, and certain Agency personnel were being transferred to the Far East to exploit this new gain.

b. Noted that Colonel Bonin, USAF, has been appointed Chief of NSA-93 vice Lt. Col. Reed, relieved to attend Air Command Staff School.

14. DIRECTOR

In a final summation of the problems encountered and the solution offered to accomplish foreign procurements in the most expeditious manner, the Director stated, "I WILL GO BACK TO THIS FOREIGN PROCUREMENT PROBLEM AND USE THAT AS MY TEXT FOR THIS MORNING. WHAT HAS TO BE DONE CAN BE DONE. THERE ARE ALWAYS TWO OPPOSING FORCES WHEN YOU START TO GET SOMETHING DONE, ASSUMING THAT THERE IS SOME AGREEMENT THAT IT OUGHT TO BE DONE. YOU HAVE ONE MAN WHO REPRESENTS A FIELD OF THOUGHT THAT FOLLOWS A, B, C, ON DOWN TO Z. USUALLY THAT RESULTS IN A COMPLETION DATE, IF WE GET A COMPLETION DATE, OF SOMETHING LIKE M PLUS 1 YEAR. NOW THE OTHER TRAIN OF THOUGHT IS TO SAY, 'WE WILL GET IT DONE. WHAT ARE THE MINIMUM NUMBER OF STEPS THAT IT WILL TAKE TO ACCOMPLISH IT? WHAT IS THE MINIMUM AMOUNT OF TIME THAT WE HAVE TO TAKE IN GETTING THESE STEPS DONE?' WE DIVIDE THAT BY TWO AND GET IT DONE. THE ONLY KIND OF MEN WE NEED IN THIS OUTFIT ARE GUYS WHO ARE WILLING TO GET A JOB DONE. LET'S HIGHLY RESOLVE THAT WE ARE WILLING TO TAKE WHAT STEPS ARE NECESSARY TO GET THE JOB DONE."

M. W. Greene
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1st Lt., Inf.
Asst. to the C/S