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22 October 1951

MEMORANDUM FOR: CHIEF, PLANS & POLICIES DIVISION, AFSA-12  
CHIEF, COMMUNICATION DIVISION, AFSA-13  
CHIEF, PERSONNEL DIVISION, AFSA-15  
CHIEF, OFFICE OF OPERATIONS, AFSA-02  
CHIEF, OFFICE OF COMMUNICATION SECURITY, AFSA-04

SUBJECT: Security of AFSA COMINT Communications

1. As a result of a series of studies on the above subject the following recommendations were made:
  - a. That a board of at least three individuals should be established to review, on a continuing basis, the methods of transmission of COMINT raw material with a view to determining means and procedures by which the security of the transmission of this raw material can be better protected and by which the speed of service can be improved.
  - b. That AFSA-13 make an exhaustive study of the possibility of establishing an Air Courier Service to supplement or supersede some of the electrical channels now used.
  - c. That AFSA-02 implement proposed indicator procedure for ASAM 2-1 APOLLO Operation as an interim measure until the AFSAM-9 becomes available.
  - d. That steps be taken to obtain greater authority for the Director, AFSA, in prescribing means of communication, cryptographic facilities, and procedures for use in the transmission of raw material, and in reviewing preventative or corrective action taken concerning violations of transmission security procedure as well as of crypto-procedures.
2. AFSA-02 has requested delay in final decision on this matter pending the return of his Technical Director and the desirability of this is recognized, however, the urgency of the situation is deemed great enough to proceed with the implementation of these recommendations immediately in order that advantages of improved operations may be incurred at the earliest practicable moment. If considered necessary or desirable, the matter may be re-opened when the AFSA-02 Technical Director has returned and has had an opportunity to review the situation.

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SUBJECT: Security of AFSA COMINT Communications (cont'd)


3. Consequently, it is desired that the following steps be taken at once and pushed aggressively:

- a. AFSA-15 take the necessary action to establish a board, consisting of four members, to be known as the "Communication Security Review Board". It shall consist of one representative each from AFSA-12, 13, 02, and 04.
- b. AFSA-13 institute a study of the possibility of the utilization of a Courier Service, coordinating this proposal carefully with AFSA-02 to insure that only those types of traffic which lend themselves to this type of handling are considered.
- c. AFSA-02 investigate the use of the indicator procedure for the AFSAM 2-1 APOLLO Operation, as proposed by AFSA-04, at the earliest possible date, with a view to its early adoption.
- d. AFSA-12 study the need and the courses of action necessary to obtain the additional proposed authority for Director, AFSA.

(s) Alfred R. Marcy

ALFRED R. MARCY  
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