

GENERAL ELECTRIC  
COMPANY  
SYRACUSE, NEW YORK

February 17, 1954

W.R.G. BAKER  
VICE PRESIDENT"Mr. William F. Friedman  
National Security Agency  
Washington 25, D.C.

Dear Mr. Friedman:

I have received the list of names in your letter of Feb. 11, 1954, Serial No. 743, very carefully..

I feel that you have a very small chance of attracting the men of the caliber listed. The position of Deputy Director for Research and Development is certainly an important position and one that will be a challenge to any one. At this same time, even though you are able to get a GS-18 rating for the position, the very nature of it will restrict the man to practically no outside activities. This will cause many of those connected with educational institutions to refuse to accept the position. This is due to the fact that most of the college professors today receive a considerable portion of their income from outside consultant activities without interference with their college duties.

At this same time, those who are of a like caliber and connected with industry are generally receiving compensation equivalent to that of a GS-18. These people have considerable latitude in their work, and I do not feel are restricted as I would visualize a man occupying this position will be.

Of those contained in your list, I feel that Mr. Zay Jeffries (recently retired from General Electric) would probably give serious consideration to accepting this position.

Fell rather certain that Dr. George L. Haller would be extremely interested in the position as a challenge to him professionally, but that he could not afford to accept it due to his outside contacts and his present position as the Dean of Chemistry and Physics, Pennsylvania State University.

You might add Mr. Urner Lidell, who was with the Navy Department for a while and who is now with Bendix to the list of possible candidates, and also Dr. Thomas J. Killian, who was also connected with the Navy Department. You will find biographical sketches of these two gentlemen in "Who's Who in Science."

Hope the above information is of some value to you.

Sincerely,

/s/ W. R. G. BAKER