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28 May 1969

SHECK

MEMORANDUM FOR THE RECORD

Subj: PUEBLO/EC-121 Lessons Learned Study Group

1. The purpose of this second meeting was to study, discuss and determine an approach to the problems brought out in the position papers that were due for this meeting. General discussions were held pertaining to the difficulties that were encountered by the PROD elements as a result of the incidents - as follows:

a. Lack of control:

(1) Nice-to-Know information/material given to crew members during Agency/SCA visits.

(2) Tasking - duplication, some unecessary, some dictated by politics; some tasking generated by analysts only as nice-to-know info; establish justification process for collection requirements - in this regard A Group has already taken positive steps, B and G Groups are looking into it; duplication may result from analytic elements taking advantage of "resources of opportunity" being made available and then dumping tasking on them.

(3) Documentation - reduction of holdings; change in construction of documents to permit forwarding according to mission; many desired changes/revisions being fought by the analysts.

(4) Is it necessary for ships personnel to tour NSA?

(5) SIGINT Technical Control - lack of control particularly in the direct support side of the house - have NSA provide all packages; Constraints on promulgating/educating "outside" parties relative to the extent of loss/damage would inhibit NSA taking tighter control.

b. Recon Center - A P2 memo to ADP proposing the establishment of a ReconCenter was read to the group. The study group was made a party to the memo because of the nature of the group's objectives. The group would defer action/recommendations at this time.

c. Evaluations - Analysts would appreciate more specific guidelines re what is desired for evaluation inputs. No discussion held.

2. It was recommended that a grid system be establish to identify the numerous categories/procedures wherein difficulties do or have existed. It was decided to approach the problem as a two-fold area: Seaborne & Airborne. All past harrassments and problems encountered would be considered and the EC-121 and PUEBLO incidents would be considered as symbolic of situations to be considered.

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The proposed grid, to be developed by P04 with the aid of the K rep would appear as follows:

	SEABORNE				AIRBORNE		
	NATIONAL	DIRECT	SUP	SPECIAL	NATIONAL	DIRECT SUP	SPECIAL
CONSIDERATIONS							
Management							
Deployment							
Scheduling							
Tasking							
Tech supp							
Input							
Incident							
Knowledge							
Reporting							
Evaluation							
Support							
Damage							
Documents							
Equipment							

The meeting adjourned without establishing a date for the next meeting. The chairman would contact all memebers upon completion of the working grids.

(b)(3)-P.L. 86-36

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